



Ang Kong Hua
Chairman
Non-executive & Independent Director
Appointed February 26, 2010

As Chairman, Mr Ang is responsible for leading the board, setting its agenda and ensuring its effectiveness in all aspects of its role. Mr Ang is an independent director and heads the board's Executive Committee, Executive Resource & Compensation Committee, Nominating Committee and Technology Advisory Panel.

A well-known corporate figure in Singapore, Mr Ang brings to Sembcorp many years of rich experience in the manufacturing and services sectors, including the chemicals, electronics, engineering and construction sectors. Currently, he is Chairman of Global Logistic Properties and also serves on the boards of the Government of Singapore Investment Corporation and Southern Steel.

Mr Ang holds a BSc (Hons) in Economics from the University of Hull, UK.

Past directorships in listed companies and major appointments 2010–2012:

- Yantai Raffles Shipyard
- NSL
- DBS Bank
- DBS Group Holdings
- GIC Special Investments



Tang Kin Fei
Group President & CEO
Appointed May 1, 2005

Mr Tang is Group President & CEO of Sembcorp Industries. With 25 years at Sembcorp, he is credited with spearheading its growth into a focused energy, water and marine group with operations across six continents. Mr Tang also sits on the board of Sembcorp Marine, a listed subsidiary of Sembcorp Industries, as a non-executive director.

Mr Tang is Vice Chairman of the Singapore Business Federation and serves on several China-Singapore, Saudi-Singapore and Abu Dhabi-Singapore business councils. In addition, he is the Council Chairman of Ngee Ann Polytechnic, a council member of the Singapore Chinese Chamber of Commerce & Industry, as well as Vice Chairman and a trustee of the Kwong Wai Shiu Hospital, a charitable hospital which provides care for needy patients.

Mr Tang holds a First Class Honours degree in Mechanical Engineering from the University of Singapore and completed the Advanced Management Programme at INSEAD.



Goh Geok Ling
Non-executive & Independent Director
Appointed May 3, 2000

Mr Goh is an independent director and serves on the board's Executive Committee, Executive Resource & Compensation Committee and Nominating Committee.

He is Chairman of Sembcorp Marine and serves as a member of the Board of Trustees of Nanyang Technological University. He is also an advisor of O2Micro International.

Mr Goh holds a BEng from the University of Sydney, Australia.

Past directorships in listed companies and major appointments 2010–2012:

- Venture Corporation



Evert Henkes
Non-executive & Independent Director
Appointed April 30, 2004

Mr Henkes is an independent director. He heads the board's Risk Committee and is a member of the Audit Committee.

He has extensive experience in the petrochemical industry as the former CEO of Shell's global chemicals business. Mr Henkes is a director of Air Products and Chemicals and TNK-BP.

He holds a BSc from Cornell University, USA.

Past directorships in listed companies and major appointments 2010–2012:

- Outokumpu
- Tate & Lyle



Bobby Chin Yoke Choong
Non-executive & Independent Director

Appointed December 1, 2008

Mr Chin is an independent director. He chairs the board's Audit Committee and is a member of the Risk Committee.

The Managing Partner of KPMG Singapore from 1992 until his retirement in September 2005, Mr Chin is a director of NTUC Fairprice Co-operative, the Deputy Chairman of NTUC Enterprise Co-operative and a board member of the Singapore Labour Foundation. He serves as a member of the Council of Presidential Advisers and sits on the boards of AV Jennings, Ho Bee Investment, Oversea-Chinese Banking Corporation, Yeo Hiap Seng and Singapore Telecommunications.

Mr Chin holds a BAcc from the University of Singapore. He is a Fellow of the Institute of Certified Public Accountants of Singapore and an associate member of the Institute of Chartered Accountants in England and Wales.

Past directorships in listed companies and major appointments 2010–2012:

- Neptune Orient Lines
- Singapore Indian Development Association
- Singapore Totalisator Board
- Competition Commission of Singapore



Margaret Lui
Non-executive & Non-independent Director

Appointed June 1, 2010

Mrs Lui is a non-independent director and also a member of the board's Executive Committee, Executive Resource & Compensation Committee, as well as its Nominating Committee.

Currently, Mrs Lui is Chief Operating Officer of Pavilion Capital International. In addition, she serves on the boards of Brookstone Company, Singapore Cruise Centre, Singbridge International Singapore and Pavilion Capital Holdings. Mrs Lui also chairs the PSA Marine Supervisory Committee.

Mrs Lui holds a BAcc from the National University of Singapore. She attended the Advanced Management Programme at Wharton School of the University of Pennsylvania.

Past directorships in listed companies and major appointments 2010–2012:

- CitySpring Infrastructure Management



Tan Sri Mohd Hassan Marican
Non-executive & Independent Director

Appointed June 16, 2010

Tan Sri Mohd Hassan Marican is an independent director and serves on the board's Audit and Risk Committees.

Tan Sri Mohd Hassan Marican was the President & CEO of Malaysia's Petrolia Nasional (PETRONAS) from 1995 until his retirement in February 2010 and brings to the board over 30 years' experience in finance and management. He is the Chairman of Singapore Power and serves as a director of Sembcorp Marine, Regional Economic Development Authority of Sarawak, Sarawak Energy, Lambert Energy Advisory, MH Marican Advisory and ConocoPhillips. He is also a Senior International Advisor of Temasek International Advisors, a subsidiary of Temasek Holdings.

Tan Sri Mohd Hassan Marican holds an honorary doctorate from the University of Malaya and is a Fellow of the Institute of Chartered Accountants in England and Wales.

Past directorships in listed companies and major appointments 2010–2012:

- Malaysia International Shipping Corporation
- Engen
- Petrolia Nasional (PETRONAS)
- Malaysia-Thailand Joint Authority
- Bank Negara Malaysia
- International Centre for Leadership in Finance



Tham Kui Seng
Non-executive & Independent Director

Appointed June 1, 2011

Mr Tham is an independent director.

Formerly the Chief Corporate Officer of CapitaLand, Mr Tham brings to the board a strong background in management in various industries, including a decade's experience in the real estate business.

Currently, Mr Tham is a non-executive director on the boards of Banyan Tree Holdings, Global Logistic Properties, The Straits Trading Company, SPI (Australia) Assets and Maxwell Chambers. He is also a member of the board of the Housing & Development Board.

Mr Tham holds a BA (First Class Honours) in Engineering Science from the University of Oxford.

Past directorships in listed companies and major appointments 2010–2012:

- Alexandra Health
- Raffles Medical Group
- CapitaLand China Holdings



Dr Teh Kok Peng
Non-executive & Independent Director

Appointed October 15, 2012

Dr Teh is an independent director and serves on the Technology Advisory Panel.

He is Advisor to the Government of Singapore Investment Corporation (GIC) Group Executive Committee and Chairman of its China Business Group. Previously, Dr Teh was President of GIC Special Investments, Deputy Managing Director of GIC, Deputy Managing Director of the Monetary Authority of Singapore and an economist at the World Bank. Dr Teh is a director of Oversea-Chinese Banking Corporation, Ascendas and GIC Special Investments. He is a member of the Trilateral Commission and the International Monetary Fund's Asia & Pacific Regional Advisory Group, and serves on the boards of the National University of Singapore and the Lee Kuan Yew School of Public Policy.

Dr Teh holds a First Class Honours in Economics from La Trobe University, Australia and a PhD in Economics from the University of Oxford. He also completed the Advanced Management Programme at Harvard Business School.

Past directorships in listed companies and major appointments 2010–2012:

- GIC Special Investments
- Government of Singapore Investment Corporation (GIC)
- Urban Redevelopment Authority